

ANNUAL REPORT 2025



Lake Bolac Bush Nursing Centre



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The Lake Bolac Bush Nursing Centre is located on the land of the Djab Wurrung people.

We proudly acknowledge the traditional custodians of the land on which our services are located and pay our respects to Elders, past, present and emerging.

The Bush Nursing Centre celebrates, values and includes people of all backgrounds, genders, sexualities, cultures, bodies and abilities.



OUR COMMUNITY

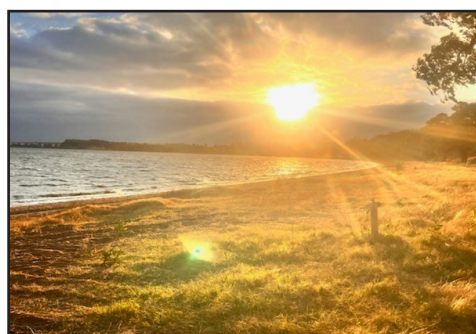
Lake Bolac is a tranquil town nestled in the Western District of Victoria, approximately 100 km southwest of Ballarat. Situated on the shores of the 1,460-hectare freshwater lake, the town offers a serene escape with a rich blend of natural beauty and historical charm. The name “Bolac” is derived from the Djab Wurrung word “bulluc,” meaning swamp or lake, honouring the area’s Indigenous heritage.

The 27 km long freshwater lake is ideal for swimming, boating, fishing and camping. The Lake Bolac Lake Reserve offers opportunities for nature walks and wildlife observation and features camping areas and picnic spots, making it a popular destination for families and outdoor enthusiasts. Adjacent to the lake, the sports complex includes a 9-hole golf course, tennis courts, bowling greens, squash courts, and a solar-heated swimming pool.

The Lake Bolac Historical Society offers guided tours and houses a collection of historic photos and memorabilia, providing a glimpse into the town’s past. The Lake Bolac Eel Festival, a community event celebrating the town’s heritage and local culture, is held bi-annually on the shores of Lake Bolac.

At the 2021 census, Lake Bolac and surrounding community had a population of 368, the median age was 48 years and agriculture the predominant industry.

The Lake Bolac Bush Nursing Centre (LBBNC) provides health, wellbeing and care services to Lake Bolac and the surrounding towns and districts.



BOLAC BUSH NURSING TURNS 95

(Written by Karen McIntyre, The Ararat Advocate)

Early in 1928, a public meeting was organised by President of the Red Cross Branch, Mrs George Murray, with a view to establishing a Bush Nursing Centre in Lake Bolac.

Miss Gillies, Superintendent of the Bush Nursing Association of Victoria, attended and a committee was formed to canvas support from Wickliffe to Mininera.

By September a Centre had formed with Mr Hugh O'Rorke the first President.

Sister Frances O'Rorke was appointed in December 1929. She became so frustrated with the inadequate transport arrangements made by the Centre that she bought her own car in 1931 and received a travel allowance of 50 pounds.

In 1933 a small weatherboard building on the block next to the current Centre was rented for 2/6s per week. The "shack" soon proved inadequate and the committee set about fundraising for a new building. Tenders were called for a new construction on the Glenelg Highway, Mr F Seiver, Mortlake being successful.

In 1937 a bush nursing cottage was built at a cost of 600 pounds assisted by Empire funds distributed as a memorial to King George V. It was officially opened by Sir James Barrett, Secretary of the Victorian Bush Nursing Association, on 20 December 1937. Sister Mary McIntyre was the first Bush Nurse in charge of the cottage which also provided her accommodation as well as the consultation and meeting rooms.

During the 1930's annual brass band recitals were popular to raise money for improvements. One such event in 1931 attracted 1500 people to the lake, with the Terang Brass Band performing. The 1936 recital reported that so many cars lined the lake "that it had the appearance more of a popular seaside resort than an inland lake". This was due to the beautiful day, the Terang and Hamilton Brass Band and the generosity of Mr Ansett from Hamilton who provided two

aeroplanes that were kept busy all afternoon taking passengers for joy flights over the lake.

GPs from surrounding districts made regular visits including the famous Dr Checchi from Willaura. As well as medical duties he also acted as dentist, veterinary surgeon and coroner. He stated that his post-mortem kit consisted of "a saw, an army clasp knife, a bag needle and a ball of string, and one only has to use minimal imagination to work out the function of each item".

The cottage remained in use until 1957 and, even after space was increased by enclosing the verandah, it was pronounced unsuitable for modern medical needs.

In June 1957 the Premier of Victoria, Henry Bolte, opened a new brick veneer Centre in Montgomery Street (opposite the current Centre). Built at a cost of 6000 pounds, 40% raised locally, it had landscape windows with Grampians views and was furnished in the most modern style. It had good facilities for minor surgery, dentistry and infant welfare, plus living quarters for Sister Barry. This Centre was in use until 1999.

The present Bush Nursing Centre was built in 1999 on donated land in Montgomery Street at a cost of \$600,000, of which \$100,000 was locally raised. In 2008 a further large exercise and fitness room was added, also expanding the kitchen area and creating an outdoor living deck.

Today's modern and functional Centre is a vast contrast to its humble beginnings 95 years ago.

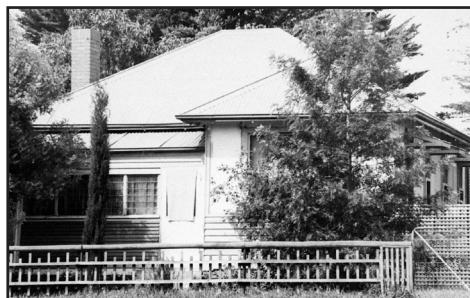
95 Years Gala Celebration - See pages 18-19

The Lake Bolac Bush Nursing Centre has turned 95 years old and it was an occasion to celebrate. A Gala Fundraising Dinner with band and auction was held on Saturday 2 November 2024.

People from across the district gathered at the Lake Bolac Memorial Hall to mark the historic milestone.



1928



1937



1957

ABOUT US

“PROVIDING THE RIGHT CARE AT THE RIGHT TIME IN THE RIGHT PLACE”



- One of fifteen Bush Nursing Centres across Victoria
- A community-based primary health care service
- Accredited to the National Safety and Quality Primary and Community Healthcare Standards
- Governed by a voluntary Board of Management
- Funded by the Department of Health
- Not-for-profit, cost efficient and financially stable
- Modern, safe facilities and equipment
- Environmentally conscious
- Currently employs 10 permanent staff (collective EFT 4.5) + 3 casual staff
- A skilled, innovative and dedicated workforce



Consumer compliments

- The LBBNC is such a good service, easy and helpful.
- You're doing a really good job! We are so glad you're here.
- I love & feel indebted to your little Centre.
- Feeling grateful & so thankful for the existence of your BNC.
- Very pleased with the assistance provided to my husband – he would not have gone for help anywhere else as too busy. Service was local, quick & very helpful.
- Very pleased to see the line marking in the car park, it's so much better.
- The new waiting room chairs are very comfortable.



2022 - 2026 STRATEGIC PLAN

OUR VISION

LBBNC will be an integral part of this community's health and wellbeing

OUR MISSION

To meet our community's health and wellbeing needs in a safe, caring and confidential environment

OUR GOALS

CONNECTION with all diversities, cultures and partnering organisations

GROWTH to embrace progressive thinking and empowering health strategies that respond to our community as it grows and changes

INNOVATION to continually explore a broader range of health and wellbeing options for our community members

OUR VALUES

ENGAGING We engage closely with our community and respond to their needs

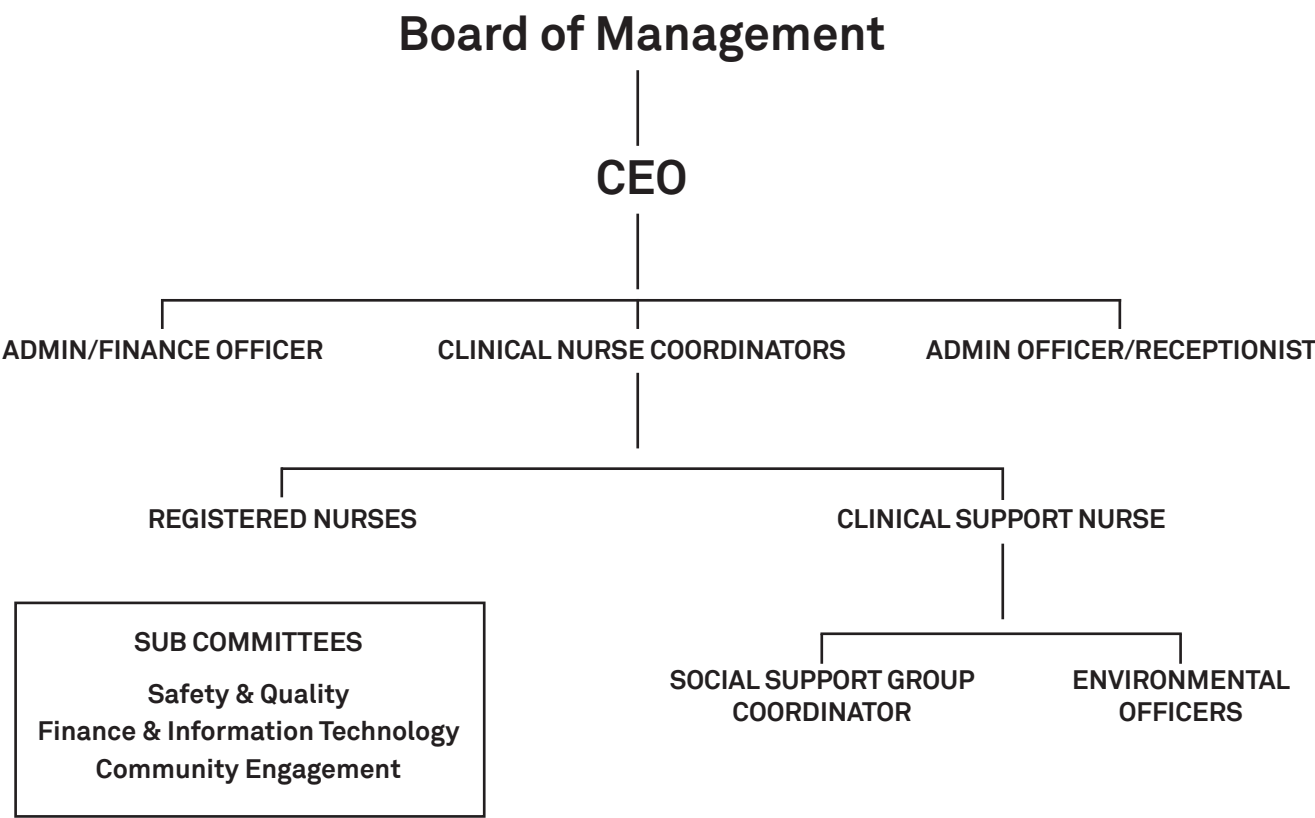
EDUCATING We educate and empower our community and staff to live healthier lives

CARING We care for people and connect them with appropriate specialist services

PARTNERING We partner with other organisations, government departments, industry sectors and community groups to achieve collective impact

ADAPTING We adapt proactively to health system reform and embrace technology to ensure sustainable services for future generations

ORGANISATIONAL CHART

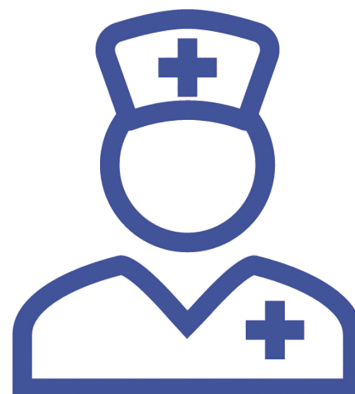


HEALTH, WELLBEING & CARE SERVICES

OUR FOCUS IS ON KEEPING PEOPLE WELL AND OUT OF HOSPITAL, DRIVING PREVENTION AND EARLY INTERVENTION, TO ACHIEVE BETTER HEALTH OUTCOMES FOR A COMMUNITY “GEOGRAPHICALLY HARDER TO REACH”.

NURSING

- Nurse-led clinic
 - o Health assessment & treatment
 - o Pathology collection
 - o Vaccination
 - o Wound care
 - o Foot care
 - o Health screening & promotion
- First line emergency response
- Community nursing
 - o District nursing
 - o Post-acute care
 - o Hospital-in-the-home
 - o Palliative care
- Nurse Practitioner
 - o Advanced health assessment & treatment
 - o Ordering & interpreting tests
 - o Prescribing of medicines
 - o Referral to general practitioners, medical specialists & allied health professionals



VIRTUAL CARE PATHWAYS

- General Practitioner
- Victorian Virtual ED
- Mental Health and Well-being

COMMUNITY



- Personal care (home-based)
- Social support group
 - o Centre lunches (including transport)
 - o Meals on wheels
 - o Outings
 - o Carer's support group
- Exercise classes
- Pharmacy delivery



OUTREACH SERVICES

- Physiotherapy
- Maternal & Child Health Nurse
- Remedial Massage Therapist
- Podiatry

PRESIDENT'S REPORT

As I reflect over the past twelve months I find it amazing just how quickly time is passing by. It is somewhat scary that we are now closer to the year 2050 than the year 2000.

Our Centre has seldom been quiet with services such as vaccinations, health promotions, first aid training and planned activities bringing in community members regularly. Memberships continue to grow as new people enter the district.

Our staff led by CEO Jan Milliken continue to excel in their roles - whether it be healthcare, nurse practitioner consulting, reception, cleaning, planned activities, business administration, or serving up a delicious meal for the Social Support Group. The appreciation for the staff is reflected by the many compliments that are received from the community.

As medical science continues to rapidly evolve many simple tests can now catch issues whilst still in their infancy and easily treatable. I urge all community members to visit the Centre and book themselves in for an annual health check.

A highlight for the year was the Gala Dinner held last November to mark the 95th year of the Bush Nursing Centre. A large turnout enjoyed wonderful food, great music and some lively dancing. Significant funds were raised by this event to help provide the infrastructure improvements and equipment required to keep the Centre at the leading edge of primary health care provision. I would like to give a big thank you to Wayne Fleming and the fundraising committee who put in so much work to make the night such a big success.

Other substantial donations came from the WestVic Tyres Charity Golf Day, Lake Bolac Hotel raffle and the Lake Bolac Car BBQ Breakfast. Special thanks must be given to Wayne Clark and the team at WestVic Tyres for their involvement with the Charity Golf day and contributions they have made to the LBBNC over the past eight years.



BOM and staff sharing morning tea with Lea and Wayne Clark, WestVic Tyres, to say a special thank you for their fundraising efforts for the BNC over the years.

In a time when government funding is coming under higher scrutiny our Board and Centre management have ensured that the Centre has maintained a stable financial position thanks to prudent budgeting, careful resource management and support from grants and local fundraising. Again many thanks to our generous donors and supporters throughout the year.

It is now 25 years since moving into the current Bush Nursing Centre and as such numerous upgrades and repairs have been made and plans are in place to ensure that the building is fit for purpose, safe and presentable. A couple of the major projects which will commence shortly will be the replacement of the front entrance doors and painting to the exterior of the building.

I would like to thank my fellow board members, community representatives and staff for their efforts over the last twelve months. Whether it be sitting on a sub-committee, reviewing policies or even solving a maintenance issue, your willingness to offer your time and knowledge is greatly appreciated.

Christopher MacRae
President



CEO REPORT

It's that time of year again, and they sure seem to come around faster these days. I am pleased to report that the LBBNC has once again had a very productive and successful year in meeting its agreed strategic priorities for the organisation. That said, it does not come without a lot of sacrifice and effort on behalf of the staff and board of management. LBBNC are lucky to have an amazing variety of people who serve in both a voluntary and paid capacity, and together I believe we 'punch well above our weight' in the provision of healthcare to our community.

I would like to take this opportunity to thank my staff who are ably led by Heather and Helen as dual Clinical Coordinators. Mopsy, as always meets and oversees the financial responsibilities attached to the organisation without complaint. All the clinical nursing staff have achieved accreditation and competency in their Remote Area Nurse roles (no mean feat). Julie, our magnifico receptionist/administrator/general all-rounder just keeps on amazing us. I am not sure how we managed before she joined the team. Briony for her support, patience and dedication to the Social Support Group. And finally, our environmental officers (Carmel and Sharyn) who continue to do a sterling job in keeping us clean and tidy.

My brief was to keep this brief, so I won't rehash words already spoken by other contributors. I just want to acknowledge my appreciation to our wonderful community for supporting us both financially and in attendance over the past year. We are so fortunate to have this fully equipped facility and we need to make sure it's kept safe and functioning for another 100 years.

Thankyou Chris MacRae for leading the Board of Management in such a professional and dedicated way. You do us proud. Thank you to the rest of the Board as well for giving of your time and knowledge.

For further information I encourage you to read Chris's and the other reports provided in this Annual Report and capture a glimpse of the many and varied activities we have engaged in over the past year.

With much love.

Jan Milliken

Chief Executive Officer



TREASURER'S REPORT

The 2025 Financial Year has been a positive one for the organisation.

Based off our internal financial management reports, income for 2025 was up 4.4% on the previous year, with additional funding from the Department of Health, as well as donations, and membership income. The donations generated from the community, and the Gala dinner in November 2024 provided close to \$30,000 additional funds for the 2025 financial year.

Our expenditure for 2025 came in under budget and below our 2024 FY, this was mainly due to changes in staffing and employee expenses. We also had budgeted additional wage expenditure with the new nursing EBA negotiated and finalised in 2025.

The positive financial position in 2025 has allowed for some substantial capital improvement works to be signed off on including new electronic front entrance doors being installed in August 2025 as well as some much-needed painting and refurbishment. There has also been the addition of a vein finder device for the clinical team to assist with pathology services, a dishwasher for the kitchen and a washing machine for the laundry to help with cleaning. We did not have support via the Regional Health Infrastructure Fund in 2025, likely due to lack of state government funds.

However, we are very humbled by the community support received to be able to continue to improve and upgrade our Centre.

Our balance sheet shows that the organisation has a strong financial position, we have strong liquidity and a very low debt ratio of 0.13.

Our Department of Health income for 2026 has been announced and we are in the process of finalising our 2026 FY budget.

I would like to acknowledge the whole LBBNC team especially Jan, Mopsy, Heather and Helen for their leadership, we are very fortunate to have such a dedicated and committed team looking after the health and wellbeing of our community.

Also thank you to our Board of Management for their support and contribution made towards the strategic direction and governance of the organisation.

Davina Stacy

Treasurer



BOARD OF MANAGEMENT



Christopher MacRae
President

Finance & IT
Elected 2013
B Eng (Mining)
Primary Producer



David Hucker
Junior Vice-President

Finance & IT
Elected 1987
BVSc (Honours)
Primary Producer/ Veterinary Consultant



Davina Stacy
Treasurer

Safety & Quality
Finance & IT
Elected 2016
B Com, CPA, Dip Comm Services
(Financial Counselling),
Graduate of AICD 2021
Commercial Manager Gorst Rural/
Primary Producer



Kaye Blackburn OAM
Secretary

Community Engagement
Elected 1997
Primary Producer



Colette Dawson
Consumer Representative

Safety & Quality
Elected 2019
Farmer (Retired)



Lisa Wills
Member

Safety & Quality
Elected 2013
PhD (Archeology) - Farmer & Grazier



Tricia Higgins
Member

Community Engagement
Elected 2023
DipAppArts, BTeaching
Farmer/Teacher



Owen Harris
Clinical Representative

Safety & Quality
Elected 2024
MBBS, FRCPA
Pathologist/Clinical Microbiologist (Retired)



Malcolm Sanders OAM
Member

Community Engagement
Elected 2020
B.Ed, GradDip A & Entmt Mgmt
Manager Pyrenees Community House

CONSUMER REPRESENTATIVES



Jill Broderick
Consumer Representative



Wayne Fleming
Consumer Representative

Our volunteer consumer representatives play an important role within the BNC by assisting in continuous quality improvement to ensure the best possible healthcare service is provided. They are local people who represent the community; providing advice and feedback, advocating for community views and actively participating in decision making within the health service. Their time and input during 24-25 has been invaluable and we thank them for their contribution.

WELL-DESERVED RECOGNITION

(article taken from The Standard, Warrnambool, June 2025)

Skipton-based arts administrator Malcolm Sanders has been awarded a Medal of the Order of Australia (OAM) for his service to visual and performing arts through administrative roles.

Over more than 30 years, he has helped young and emerging artists establish careers in the arts, or develop projects in regional Victoria, but it is the broader notion of helping regional communities celebrate the arts around them. “For me, the biggest achievements have been around communities finding this engagement in the arts, finding those opportunities for people to participate and engage in art.” He said many communities were becoming aware of the potential value of arts to their community, citing Smeaton’s Anderson’s Mill festival and the Silo Art Trail. “People have seen that by creating art, it will attract tourism to towns, create conversations and bring money into their community.”

Mr Sanders also celebrates the creativity of individuals at home. As chair of the arts, craft and cookery committee of the Royal Melbourne Show, he presides over, and is one of the judges, for the almost 4000 entries submitted each year. “The

knitters, the weavers, the crafters, the cooks... the Melbourne Show really celebrates that kind of everyday creativity and I find that really satisfying.”



OUR TEAM



Jan Milliken

Chief Executive Officer
Commenced 2017

NP, RN, Cert Remote Area Practice, Nurse
Immuniser, RAN, GradDip
Adv Nurse (Cancer/Palliative Care),
M Clin Nurse



Helen Bubb

Clinical Nursing
Coordinator
Commenced 2005

RN, BNurse,
Nurse Immuniser,
RAN



Heather Phillips

Clinical Nursing
Coordinator

Commenced 2019

RN, DipAppSci (Nurse),
Crit Care Nurse Cert, Cert IV TAE,
Nurse Immuniser, RAN



Grace Liston

Registered Nurse
Commenced 2023

RN, BNurse,
Nurse Immuniser



Fiona Meek

Registered Nurse
Commenced 2005

RN, BNurse, Nurse Immuniser,
RAN



Carolyn Phillips

Clinical Support Nurse
Commenced 2021

RN, BNurse, RIPRN,
Nurse Immuniser, RAN



Briony Blake

Social Support Group
Coordinator

Commenced 2000

CertIV TAE, Dip DT, CertIV Aged Care,
Dip Disab



Tam Phillips

Registered Nurse
Commenced 2024

RN, BNurse,
GradDip Periop Nurse,
Grad Cert Ag Health & Med



Kirsten Walker

Registered Nurse
Commenced 2014

RN, BNurse,
GradDip Adv Clin Nurse (Emerg),
GradDip PMD, RAN

OUR TEAM



Mopsy Laidlaw

Administration/
Finance Officer
Commenced 2012
Cert II IT, OHS Cert



Julie Rooth

Administration
Officer/
Receptionist
Commenced 2023



Carmel O'Brien

Environmental
Services Officer
Commenced 1997
Cert III Home and Community Care



Sharyn MacLeod

Environmental
Services Officer
Commenced 2018
Cert III Health Services

FAREWELL THERESE



Thankyou to the LBBNC for allowing me to be a part of this very special community. I leave with so many memories of stories shared and moments enjoyed with laughter. It has been a privilege to have been in your lives this past 9 years.

Under the management of Jan, the team at LBBNC are dedicated and focused on achieving the best health outcomes for the Lake Bolac Community which all country communities deserve. How lucky was I to finish my nursing time here.

Reflecting on my 51 years of nursing, it is thanks to my mother, who sent me off to St Vincent's Hospital in Melbourne, telling me, it was a good profession for a young girl. As usual she was right. Nursing has enabled me to have a career, while raising a family in country life.

Thankyou to all at LBBNC and the Lake Bolac community. I will miss you all.

Therese Jess
Registered Nurse (Retired)

TRAINING

Training for all staff at the BNC is essential to ensure that staff meet regulatory requirements, maintain high standards of care, and are well-prepared to meet the evolving challenges of healthcare. Our training program focuses on key areas that are fundamental for providing safe, effective, and compassionate care.

Key areas of training included:

- **Infection Prevention and Control:** Staff are trained in hand hygiene, personal protective equipment (PPE) usage and preventing healthcare-acquired infections.
- **Workplace Health and Safety:** Training to understand workplace safety regulations to prevent injuries for both clients and staff and included bullying in the workplace, violence in the healthcare sector – predicting, preventing and managing violence, manual handling and creating an inclusive healthcare environment – diversity and inclusion.
- **Legal and Ethical Compliance:** Staff are educated on fire and safety, elder abuse fundamentals and child safe standards.
- **Cyber Security Awareness:** Staff are trained to protect sensitive patient information, ensure compliance with regulations, and prevent disruptions to healthcare operations caused by cyberattacks.
- **Cultural Competency:** As community health settings often serve diverse populations, training on cultural awareness, respect for different backgrounds, and communication skills is crucial.
- **Mental Health Awareness:** Understanding mental health issues and how to approach clients in crisis, as well as providing initial support and referrals, is essential for comprehensive care.
- **Emergency Response and First Aid:** All staff are taught life-saving skills like cardiopulmonary resuscitation, basic life support, and emergency protocols to handle life-threatening situations. Nurses completed the Remote Area Nurse (RAN) Emergency Care Update program with Ambulance Victoria.

The training was delivered through a combination of online modules (predominantly from the Grampians Learning Hub), hands-on workshops, and competency-based assessments to ensure active engagement and knowledge retention.

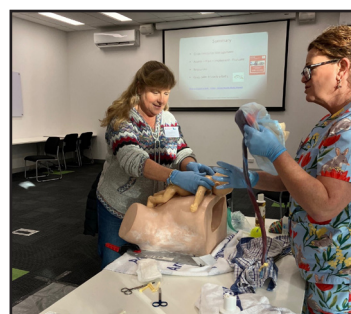
Nurses engaged in extra training and reading to broaden their knowledge and expertise including:

- Australian College Nursing Wound Management update (2 days)
- Primary Care Conference – Transforming Primary Care (2 days)
- Nurse Practitioner forum
- Journal articles from professional affiliations
- Melbourne Vaccine Education Centre fortnightly newsletter

Heather Phillips
Clinical Nursing Coordinator

CONSUMER COMPLIMENTS

- Emma Kealy, MP for Lowan – nurses do an amazing job, and our bush nurses have an extensively dynamic skill set to adapt to the range of care needed in rural settings.
- Ambulance Victoria – we recognize and appreciate your dedication and commitment to delivering Best Care to all Victorians as an Ambulance Victoria First Responder. Thank you!



COMMUNITY ENGAGEMENT

Our volunteer community engagement committee strive to provide the best possible healthcare for our consumers. They actively participate in decision making by sharing their insights and perspectives into areas including information development and review, service and program development, resource investment, governance and consumer feedback.

In November 2024 we held a Gala Dinner which raised much needed funds for our Centre. Many thanks to Wayne Fleming and the fundraising sub-committee for all their hard work in making the night a great success.

The community engagement activities listed below provide a brief overview of our past year:

- July - the Lions Skin Cancer Check Bus was well attended
- August - an accredited Mental Health First Aid two-day course was offered. This provided our community members and staff with up-to-date resources and skills
- October - Heart Health Day. Following exercise classes guest speaker Tom Hannett, EGHS exercise physiologist, discussed heart health exercises and Jan Milliken, LBBNC Nurse Practitioner, discussed risks involved with heart issues and heart health checks. A heart healthy lunch was provided
- October - CPR and First Aid update was provided by St John Ambulance Ballarat. All non-clinical staff at the Centre are accredited
- November - busy with Gala Dinner and Ladies Oaks Day Luncheon
- March - a Men's Health Breakfast and information session with guest speaker Vinu Sebastian, Men's Health Nurse, from Western District Health Service
- March - the annual Charity Golf Day organised by Wayne Clark from WestVic Tyres and Car & Coffee morning sponsored by Gorst Rural
- May - My Aged Care guest speaker and information session with Cathy Jennings from Care Partner EGHS @ Home. Navigating the Aged Care Packages can be challenging
- We received such positive feedback from the regular Kindergarten visits through the Rural Regional Renewal Grant with plans for the visits to continue this year
- The Carers morning/afternoon tea continue and have been well attended

Carolyn Phillips
Clinical Support Nurse

CONSUMER COMPLIMENTS

- Numerous gifts delivered to Centre – biscuits, plants, marmalade, lemons & oranges
- I enjoyed the heart health day – the education, information & yummy food
- I'm really enjoying the Carers support group & centre lunches



CLINICAL CARE

Clinical Services continue as usual with the variation of supply and demand being the control factor. District Nurse demand has reduced in recent times with the loss of some clients from the service due to transition to permanent care or change in circumstances. Our response has been to consolidate the service to twice weekly, Monday and Friday, and provide ad hoc visits on other days to provide for overflow or funded patients on hospital-in-the-home, commonwealth home supported packages or post-acute care funding. This has given us more flexibility to utilise staff skills, provide backfill and cater to our client's needs.

The services available at the Centre continue to evolve as the need arises: staff can assess and refer as required utilising the many resources available and seeking new supports when necessary.

The recommencement of a podiatry service provided as an outreach service from East Grampians Health Service (EGHS) has been greatly welcomed and well supported with bookings up to 3 months in advance at present.

Our staff numbers are stable however we farewelled one of our very experienced and reliable casual

Registered Nurses, Therese Jess, in January. Therese will be sadly missed by the clinical team and the clients. We wish her the very best of health and enjoyment for her retirement.

The Primary and Community Healthcare Standards are our overarching regulatory principles and working towards meeting and demonstrating compliance is a huge commitment. We are continuously auditing, reviewing policies and identifying risks and hazards to evidence and drive our Continuous Improvement Program.

Looking forward we plan to move to full electronic patient management system which will streamline the documentation process. The government has also announced developments in Nurse Prescribing for RNs keen to undertake further studies, which can extend the scope of practice for those undertaking the study.

The clinical team thank Jan Milliken (CEO) and the Board of Management for their continued support and assistance. We appreciate the provision of new resources and equipment being a priority for the improved service development.

Helen Bubb
Clinical Nursing Coordinator

CONSUMER COMPLIMENTS

- very happy with the service provided, good advice from very knowledgeable staff
- Thank you so much for all your care whilst client has been on transitional care program, the outcome has been amazing!
- I could never have managed without your help
- Thank you to all the nurses who have looked after me, you've been really good
- Thank you so much! Your help made such a difference (to health outcome)
- Thanks for the excellent help given to arrange respite care & the support through that process
- I tell everyone I couldn't manage without the bush nurses



OUR CARE AT A GLANCE



5510

Nurse Led Clinic
Presentations



360

Pathology
Collections



180

Influenza
Vaccinations



65

Covid 19
Vaccinations



11

First Line Emergency
Response



11

District Nurse
Visits
(Weekly Average)



36

MCHN Consults
Supporting 18
Families



147

Foot Care



8

Participants Per
Exercise Class
(Weekly Average)

VIRTUAL CARE PATHWAYS

SKIPTON MEDICAL PRACTICE GENERAL PRACTITIONER (GP)

- in partnership with Beaufort and Skipton Health Service
- initial face-to-face consultation with GP required
- GP services available via video telehealth from Tuesday to Friday
- the Centre offers a private consult room and back-up nurse support
- telehealth consultations are bulk billed

VICTORIAN VIRTUAL EMERGENCY DEPARTMENT (VVED)

- allows access to care for non-life-threatening emergencies
- can be used from the Centre or a client's home
- uses video telehealth to connect clients to an emergency physician
- can arrange tests and prescriptions close to the client's home
- can provide self-care advice and a GP follow-up



FLYING DOCTOR WELLBEING

- a free mental health and wellbeing service for people in rural Victorian communities
- enables individuals to access sessions with a mental health clinician without needing to leave their local community
- appointments available via video telehealth or telephone

OUTREACH SERVICES

MATERNAL AND CHILD HEALTH SERVICES (ARARAT RURAL CITY)

A free service for families with babies and children aged from birth to 5 years, funded through the State Government and Council. Appointments are offered at the Centre on the second and fourth Tuesday of the month.

The Maternal and Child Health service is a valuable resource for information on “all things” family. MCHNs promote the health and wellbeing of families, monitor the health, growth and development of babies and children, give support and advice on health and parenting issues.

Health & development checks are recommended at 2 Weeks; 4 Weeks; 8 Weeks; 4 Months; 8 Months; 12 Months; 18 Months; 2 Years; and 3.5 Years, additional visits outside these ages are also welcome. The MCHN can provide the range of childhood vaccinations and advice, as they are also trained nurse immunisers.

The MCHN can give advice about local services, kinder enrolments, playgroups and activities throughout the municipality. New Parent Groups are run on a regular basis for first-time parents to meet and share experiences.



PHYSIOTHERAPY (EGHS)

A physiotherapist visits the centre every second Thursday.

Physiotherapists assist in the diagnosis and management of neuromuscular disorders providing manual therapy, exercise, education and advice to clients of all ages. They aim to guide clients to prevent or manage acute, subacute or chronic disease or injury, with the overarching goal to assist in restoring optimal physical function health and wellness.

Physiotherapy staff also work closely with the exercise physiologists in providing specialised exercise classes and assessing client's health prior to the commencement of exercise classes.

PODIATRY (EGHS)

Podiatry services recommenced this year, with a podiatrist visiting the Centre every third Thursday of the month.

Podiatrists focus on the prevention, diagnosis and treatment of disorders of the feet, ankles and lower limbs. The podiatry service is available to clients who have a condition that places their lower limb at risk of complications, have a significant foot problem or a foot problem that affects their gait and mobility.

Due to demand, the podiatry service is unable to provide access for clients who require general nail cutting of healthy feet.

EXERCISE PHYSIOLOGY (EGHS)

Supervised exercise classes are held weekly on a Thursday in our large, well-equipped exercise room.

The exercise classes are designed to support health, recovery and well-being whilst catering for individuals managing chronic conditions, recovering from illness or surgery, or simply looking to improve their fitness in a safe and supportive environment. Led by exercise physiologists or allied health assistants, the classes are tailored to help individuals achieve their personal health goals, including improving strength, balance, cardiovascular health, and overall functional movement.

Individual consultations are available as well as the transition into one of the specialised exercise groups available within the Centre – “Fab & Fit” or “Living Longer Living Stronger”.

REMEDIAL MASSAGE THERAPY

A remedial massage therapist visits the Centre every second week on a Wednesday, with services available via private appointment only.

MEDICATION DELIVERY

Medications are delivered to the Centre from the Mortlake Pharmacy every Wednesday and Friday. Technology is used to transmit scripts. Spike the Pharmacist is very knowledgeable about medications and a valued resource for our nurses and consumers.



95TH GALA C

Lake Bolac Bush Nur



Geoff and Carol Britten were happy to support their local health service.



New residents Grace Abela and Adam Sands, Woorndoo, were welcomed into the community.

People from across the Lake Bolac Hall to mark Lake Bolac Bush Nursing 95 years old and it was an o



CEO Jan Milliken, function organiser Wayne Fleming, and bush nurses Helen Bubb and Carolyn Phillips were thrilled with the turn-out.



Local farmers, Sue McKenzie, Clint Wilkie, Paul and Jodie Hucker couldn't wait to hit the dance floor.



Former Bush Nursing Staff Veronica Fay, Leeanne Ritchie and Lou Price reminiscing about the good times.



Entertainer and his band performing live music for the evening.

CELEBRATION

Bush Nursing Centre turns 95

The district gathered at the Centre to mark an historic milestone.

The Centre has turned 95 on this occasion to celebrate.



Geoff Phillips, Cam Conboy, Bush Nurse Heather Phillips and Dom Sparks enjoying the evening.



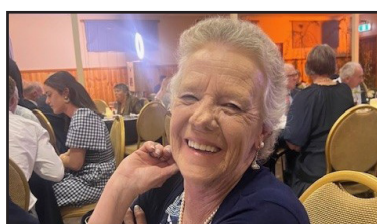
Briony Blake, Social Support Group Coordinator, dressed in 1920s style.



Davina Stacy, President LBBNC, Brian Stacy, and Chris MacRae, Vice President, seated for dinner.



Alan McInnes (formerly of Wickliffe) and "Good Faces for Radio" provided the live music for the Gala.



Sharyn MacLeod, Environmental Services Officer, having a lovely evening.



Steve Roper, Gordon Hucker, Colin and Marj McKenzie, Richard Peters and Una Allender celebrating the special occasion.

SOCIAL SUPPORT GROUP



324

Centre Lunches
Provided



81

Meals
Delivered



99

Transport
Services
Provided



55

Outing
Attendances



9

Personal
Care

These are our figures for 2024/2025, but figures do not tell the whole story for a program such as a Social Support Group (SSG). By the groups definition we provide social support for those who for whatever reason attend our group. The figures do not tell the story of each unique individual you work with each week.

Our group is usually small between 5 to 10 people for lunch, and between 3 to 6 people on an outing.

No matter what the size we endeavor to provide, and facilitate, an experience that is as individual as each person who attends, such as, providing a meal that meets their dietary needs, visiting a mother's grave, providing local information and history, sharing ideas, such as, a good book to read.

The SSG activities are providing support for people to maintain their social connectedness, and alleviate loneliness, and isolation for all within our community.

This year we have once again continued our partnership with the Lake Bolac Kindergarten. The kindergarten and SSG work closely together to develop activities based around a theme the children are studying, such as, snakes. The SSG and the kinder children have worked extremely well together.

Our outings have covered many destinations, such as, Ararat, Warrnambool, Terang, Camperdown, Mortlake, Port Fairy and Tower Hill.

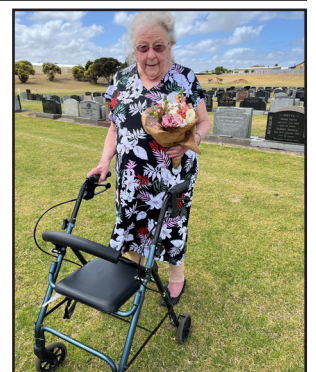
This year's survey shows that everyone who completed the survey always enjoys the Centre lunch, meals always meet their nutritional needs, the meals always are value for money, and affordable. The outings provided are always enjoyed by participants. 70 % of participants surveyed said they attend SSG outings and Centre lunches weekly. 20 % said they do not attend outings, but always attend Centre lunches weekly. 10% said they attend Centre lunches occasionally.

I would like to express my thanks to the community, the Board of Management and staff who have supported me over the last year, and the 25 years I have worked at the LBBNC. It would not have been possible without the unwavering support of my family and friends over the last 25 years. I would like to thank Jan, Carmel, Sharyn, Julie, Heather, Helen and Carolyn for their support during the last year.

I'm looking forward to the year ahead and being able to provide the service of a SSG to our wonderful community.

Briony Blake

Social Support Group Coordinator



CONSUMER COMPLIMENTS

- I'd be lost without the Social Support Group
- I've had a great day, always love our outings into Ararat
- The frittata with chicken and cauliflower mash that Briony made was really nice, I enjoyed it
- Ararat Health Inspector - "I'm impressed" - on inspection of kitchen

SOCIAL SUPPORT GROUP



CONSUMER EXPERIENCE

Lyn came to Lake Bolac as a young teacher in 1963. She was from teacher's college in Armadale. She was 21. Lyn moved into the teachers flats with other young girls.

The community were very welcoming and Lyn enjoyed the atmosphere of working with all the other young staff.

She taught Home Economics to Years 7 to 11. There were approximately 25 to 30 children in each class. There were 300 children in the High School, and approximately 150 children in the Primary School. It was the era of soldier settlers, and there were a lot of employment opportunities in the area, therefore the school numbers were good.

Lyn enjoyed playing sport, and joined the badminton club when she arrived. It was during one of these sessions she sprained her ankle. A Bush Nurse was called out to attend after hours, which Lyn appreciated, and felt was a valuable service, and a great resource for a small rural community.

Lyn met and married a local farmer, Ivan Hucker. They still call Lake Bolac home.

Lyn has used the Centre facilities over the years in varying ways. Once she married and began having children she attended the Maternal Child Health Nurse at the Centre. Lyn said this was an opportunity to meet other young Mums and their babies.

Lyn again required the service of the Centre when she was a parent with a child who was unwell. Lyn also visited Dr Cecchi, who attended the Centre in those days.

Lyn has seen many Bush Nurses come and go over the years, but the one constant has been her strong belief in what an invaluable service the Lake Bolac Bush Nursing Centre is to our community.

Lyn has been on the LBBNC Board of Management over several different time frames during her years in Lake Bolac. Lyn has seen many changes at the Centre, such as, the "Bush Nurse Sister Kylie", and



her children living at the old Centre, to our new modern facility we have today.

Lyn has spent over 20 years on the Board of Management during different periods in her life in Lake Bolac. Lyn enjoyed mixing with like-minded people who had the best interests of our Centre, and the community at heart.

Lyn now accesses many of the services at the Centre, such as, the exercise classes, covid clinics and special health event days.

Lyn believes the high level of professionalism of the staff is very valued by her family, and the wider community. The support given is individualised, "you are seen as a person not just a number".

The LBBNC staff and Board of Management would like to thank Lyn for her valued service over many years.

Briony Blake
Social Support Group Coordinator

ANNUAL SURVEY RESULTS

Survey response rate: 12 Surveys

How the centre rated in the care provided

Excellent
100%

Did the community know how to provide feedback to the centre

Yes
92%

No
8%

How did the community usually find out about services available at the centre (listed from most to least commonly)

1

Word of Mouth
& District
News

2

LBBNC Calendar
& LBBNC
Newsletter

3

Members
Email

4

Staff &
Facebook

5

Website,
LB College
Newsletter,
Skipton news

How can we improve?

- A GP doctor would be great (I know this has been tried and not worked).
- This isn't really about improvement. I would love to see the BNC provide a gym (weights etc) for our young group of kids and myself (middle aged) as I currently travel to Ararat to the gym and my son attends a gym in Hamilton.
- When you are in clinic room have warmed blankets.
- More use of social media. There have been events I would have attended had I known they were on.

What are we doing well?

- Great community service. Very caring staff.
- A good service when being so far from main town.
- We only use the service to have bloods mainly, a vital service to have in town.
- We have recently used the Centre to get our vaccinations which has been very convenient for us.
- Great personalised professional care. Always a pleasure to step in the door!
- Everything, you all do an excellent job.
- Helpful, nothing appears to be a problem.
- Providing high quality primary health care for the locals, in a friendly and welcoming way.
- Social Support Group, exercises at Centre, allied health, nurse practitioner. The care and support of highly trained caring professional nursing staff.
- Staff are friendly and caring.

Not-For-Profit - Association Report

Lake Bolac Bush Nursing Centre

ABN 53 005 882 623

For the year ended 30 June 2025

Prepared by MGroup Accounting Pty Ltd

Income and Expenditure Statement

Lake Bolac Bush Nursing Centre For the year ended 30 June 2025

	2025	2024
Income		
Activities Program (PAG)	4,612	5,250
Allied Health	3,099	1,485
DHS Operating Grants	706,299	642,243
Donations Received	22,225	14,302
Drugs & Dressings	-	16
Grants - Other	8,577	37,031
Nursing Fees	22,502	14,026
Personal Care Fees	569	-
Room Rental & Equipment Hire	500	1,140
Subscriptions & Memberships	19,686	13,436
Other Income	5,189	1
Maximising Cancer Screening Project	-	16,000
GH FARMwell training	-	2,727
Vaccination clinics WVPHN	-	3,000
Total Income	793,257	750,657
Gross Surplus	793,257	750,657
Expenditure		
Accountancy & Auditing Fees	2,760	2,919
Activities	7,354	8,158
Bad Debts Written Off	1,760	-
Bank Charges	563	492
BOC Rental	1,478	1,322
Catering Expenses	1,133	1,743
Cleaning	740	762
Computer Expenses	21,229	22,954
Consultancy Fees	-	8,422
Doctors	-	2,385
Electricity	7,526	7,652
Employees Checks	-	1,384
Gas	88	80
Insurance	7,214	5,301
Legal Expenses	6,500	480
Medical Supplies	7,553	9,118
Memberships & Licencing Fees	10,461	11,380
Motor Vehicles	5,691	6,377
Office Equipment	1,109	471

The accompanying notes form part of these financial statements. These statements should be read in conjunction with the attached compilation report.

	2025	2024
Payroll Processing	4,136	4,643
Postage	386	222
Printing & Stationery	2,802	3,731
Rates & Taxes	3,120	2,993
Registration Fees	453	-
Repairs & Maintenance	9,390	22,816
Staff Training & Welfare	6,947	6,291
Superannuation Contributions	60,001	60,381
Telephone	17,990	20,624
Travelling Expenses	719	2,021
Wages - Admin	73,626	69,600
Wage - Cleaner	29,392	27,121
Wages - Doctor	-	26,424
Wages - Nursing	399,746	405,367
Wages - PCA	25,719	31,483
Waste Disposal	2,411	2,623
Workcover	13,686	11,040
Fundraising Ball	9,260	400
Interest Expense - ATO	-	531
Total Expenditure	742,944	789,711
Current Year Surplus/ (Deficit) Before Income Tax Adjustments	50,313	(39,053)
Other Income		
Interest - Bendigo Bank	22,696	11,465
Rebates	15,551	22,448
Total Other Income	38,247	33,912
Non Operating Expenses		
Depreciation - Motor Vehicles	6,775	8,333
Depreciation - Office Furniture & Equipment	4,412	12,651
Depreciation - Plant & Equipment	5,402	6,730
Depreciation - Plant & Equipment Pooled	76	104
Depreciation - Property Improvements	31,544	31,486
Provision for Annual Leave	6,694	(11,271)
Provision for Long Service Leave	24,025	13,329
Total Non Operating Expenses	78,929	61,361
Total Current Year Surplus/(Deficit)	9,631	(66,502)

The accompanying notes form part of these financial statements. These statements should be read in conjunction with the attached compilation report.

Assets and Liabilities Statement

Lake Bolac Bush Nursing Centre

As at 30 June 2025

	NOTES	30 JUNE 2025	30 JUNE 2024
Assets			
Current Assets			
Cash and Cash Equivalents	2	590,171	550,993
Trade and Other Receivables		1,570	5,650
Total Current Assets		591,741	556,643
Non-Current Assets			
Land and Buildings	3	592,056	582,055
Plant and Equipment and Vehicles	4	85,369	95,422
Total Non-Current Assets		677,425	677,476
Total Assets		1,269,166	1,234,119
Liabilities			
Current Liabilities	5	11,915	16,202
Other Current Liabilities	6	167,676	137,973
Total Liabilities		179,592	154,175
Net Assets		1,089,575	1,079,944
Member's Funds			
Capital Reserve		1,089,575	1,079,944
Total Member's Funds		1,089,575	1,079,944

The accompanying notes form part of these financial statements. These statements should be read in conjunction with the attached compilation report.

Notes to the Financial Statements

Lake Bolac Bush Nursing Centre For the year ended 30 June 2025

1. Summary of Significant Accounting Policies

The financial statements are special purpose financial statements prepared in order to satisfy the financial reporting requirements of the Associations Incorporation Reform Act 2012. The committee has determined that the association is not a reporting entity.

The financial statements have been prepared on an accruals basis and are based on historic costs and do not take into account changing money values or, except where stated specifically, current valuations of non-current assets.

The following significant accounting policies, which are consistent with the previous period unless stated otherwise, have been adopted in the preparation of these financial statements.

Property, Plant and Equipment (PPE)

Leasehold improvements and office equipment are carried at cost less, where applicable, any accumulated depreciation.

The depreciable amount of all PPE is depreciated over the useful lives of the assets to the association commencing from the time the asset is held ready for use.

Leasehold improvements are amortised over the shorter of either the unexpired period of the lease or the estimated useful lives of the improvements.

Impairment of Assets

At the end of each reporting period, the committee reviews the carrying amounts of its tangible and intangible assets to determine whether there is any indication that those assets have been impaired. If such an indication exists, an impairment test is carried out on the asset by comparing the recoverable amount of the asset, being the higher of the asset's fair value less costs to sell and value in use, to the asset's carrying amount. Any excess of the asset's carrying amount over its recoverable amount is recognised in the income and expenditure statement.

Employee Provisions

Provision is made for the association's liability for employee benefits arising from services rendered by employees to the end of the reporting period. Employee provisions have been measured at the amounts expected to be paid when the liability is settled.

Provisions

Provisions are recognised when the association has a legal or constructive obligation, as a result of past events, for which it is probable that an outflow of economic benefits will result and that outflow can be reliably measured. Provisions are measured at the best estimate of the amounts required to settle the obligation at the end of the reporting period.

These notes should be read in conjunction with the attached compilation report.

Cash on Hand

Cash on hand includes cash on hand, deposits held at call with banks, and other short-term highly liquid investments with original maturities of three months or less.

Accounts Receivable and Other Debtors

Accounts receivable and other debtors include amounts due from members as well as amounts receivable from donors. Receivables expected to be collected within 12 months of the end of the reporting period are classified as current assets. All other receivables are classified as non-current assets.

Revenue and Other Income

Revenue is measured at the fair value of the consideration received or receivable after taking into account any trade discounts and volume rebates allowed. For this purpose, deferred consideration is not discounted to present values when recognising revenue.

Interest revenue is recognised using the effective interest method, which for floating rate financial assets is the rate inherent in the instrument. Dividend revenue is recognised when the right to receive a dividend has been established.

Grant and donation income is recognised when the entity obtains control over the funds, which is generally at the time of receipt.

If conditions are attached to the grant that must be satisfied before the association is eligible to receive the contribution, recognition of the grant as revenue will be deferred until those conditions are satisfied.

All revenue is stated net of the amount of goods and services tax.

Leases

Leases of PPE, where substantially all the risks and benefits incidental to the ownership of the asset (but not the legal ownership) are transferred to the association, are classified as finance leases.

Finance leases are capitalised by recording an asset and a liability at the lower of the amounts equal to the fair value of the leased property or the present value of the minimum lease payments, including any guaranteed residual values. Lease payments are allocated between the reduction of the lease liability and the lease interest expense for that period.

Leased assets are depreciated on a straight-line basis over the shorter of their estimated useful lives or the lease term. Lease payments for operating leases, where substantially all the risks and benefits remain with the lessor, are charged as expenses in the periods in which they are incurred.

Goods and Services Tax (GST)

These notes should be read in conjunction with the attached compilation report.

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Taxation Office (ATO). Receivables and payables are stated inclusive of the amount of GST receivable or payable. The net amount of GST recoverable from, or payable to, the ATO is included with other receivables or payables in the assets and liabilities statement.

Financial Assets

Investments in financial assets are initially recognised at cost, which includes transaction costs, and are subsequently measured at fair value, which is equivalent to their market bid price at the end of the reporting period. Movements in fair value are recognised through an equity reserve.

Accounts Payable and Other Payables

Accounts payable and other payables represent the liability outstanding at the end of the reporting period for goods and services received by the association during the reporting period that remain unpaid. The balance is recognised as a current liability with the amounts normally paid within 30 days of recognition of the liability.

	2025	2024
2. Cash on Hand		
Business Cash Management Account	36,247	69,642
BB Easy Money Account	2,495	2,618
BB Term Deposit Acc 6184	90,274	86,176
BB Term Deposit Acc 9596	128,631	75,121
BB Term Deposit Acc 7757	110,733	105,708
BB Term Deposit LSL Acc 0156	134,314	128,223
BB Term Deposit SL Acc 9752	87,477	83,506
Total Cash on Hand	590,171	550,993
	2025	2024

3. Land and Buildings

Land	15,652	15,652
Buildings	576,404	566,403
Total Land and Buildings	592,056	582,055
	2025	2024

4. Plant and Equipment, Motor Vehicles

Plant and Equipment	55,916	59,194
Motor Vehicles	29,453	36,227
Total Plant and Equipment, Motor Vehicles	85,369	95,422

These notes should be read in conjunction with the attached compilation report.

	2025	2024
5. Current Liabilities		
GST	5,757	10,676
PAYG Withholding Payable	6,158	5,526
Total Current Liabilities	11,915	16,202

	2025	2024
6. Other Current Liabilities		
Superannuation Payable	3,998	5,015
Provision for Annual Leave	45,321	38,627
Provision for Long Service Leave	118,357	94,332
Total Other Current Liabilities	167,676	137,973

These notes should be read in conjunction with the attached compilation report.

Statement of Cash Flows - Direct Method

Lake Bolac Bush Nursing Centre For the year ended 30 June 2025

	2025	2024
Operating Activities		
Receipts From Customers	4,612	5,250
Cash Receipts From Other Operating Activities	901,738	840,809
Cash Payments From Other Operating Activities	(786,675)	(806,508)
Net Cash Flows from Operating Activities	119,674	39,550
Investing Activities		
Payment for Property, Plant and Equipment	(48,158)	(58,898)
Net Cash Flows from Investing Activities	(48,158)	(58,898)
Other Activities		
Other Activities	(32,339)	(52,916)
Net Cash Flows from Other Activities	(32,339)	(52,916)
Net Cash Flows	39,178	(72,264)
Cash and Cash Equivalents		
Cash and cash equivalents at beginning of period	550,993	623,257
Cash and cash equivalents at end of period	590,171	550,993
Net change in cash for period	39,178	(72,264)

Compilation Report

Lake Bolac Bush Nursing Centre For the year ended 30 June 2025

Compilation report to Lake Bolac Bush Nursing Centre.

We have compiled the accompanying special purpose financial statements of Lake Bolac Bush Nursing Centre, which comprise the asset and liabilities statement as at 30 June 2025, income and expenditure statement, the statement of cash flows, a summary of significant accounting policies and other explanatory notes. The specific purpose for which the special purpose financial statements have been prepared is set out in Note 1.

The Responsibility of the Committee Member's

The committee of Lake Bolac Bush Nursing Centre are solely responsible for the information contained in the special purpose financial statements, the reliability, accuracy and completeness of the information and for the determination that the basis of accounting used is appropriate to meet their needs and for the purpose that financial statements were prepared.

Our Responsibility

On the basis of information provided by the partners we have compiled the accompanying special purpose financial statements in accordance with the basis of accounting as described in Note 1 to the financial statements and APES 315 *Compilation of Financial Information*.

We have applied our expertise in accounting and financial reporting to compile these financial statements in accordance with the basis of accounting described in Note 1 to the financial statements. We have complied with the relevant ethical requirements of APES 110 *Code of Ethics for Professional Accountants*.

Mulcahy & Co Accounting Services

300B Gillies Street

Wendouree VIC 3355

Dated: 01/09/2025

Auditor's Report

Lake Bolac Bush Nursing Centre For the year ended 30 June 2025

Independent Auditors Report to the members of the Association

We have audited the accompanying financial report, being a special purpose financial report, of Lake Bolac Bush Nursing Centre (the association), which comprises the committee's report, the assets and liabilities statement as at 30 June 2025, the income and expenditure statement for the year then ended, cash flow statement, notes comprising a summary of significant accounting policies and other explanatory information, and the certification by members of the committee on the annual statements giving a true and fair view of the financial position and performance of the association.

Committee's Responsibility for the Financial Report

The committee of Lake Bolac Bush Nursing Centre is responsible for the preparation and fair presentation of the financial report, and has determined that the basis of preparation described in Note 1 is appropriate to meet the requirements of the Associations Incorporation Reform Act 2012 and is appropriate to meet the needs of the members. The committee's responsibility also includes such internal control as the committee determines is necessary to enable the preparation and fair presentation of a financial report that is free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on the financial report based on our audit. We have conducted our audit in accordance with Australian Auditing Standards. Those standards require that we comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance whether the financial report is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial report. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial report, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the association's preparation and fair presentation of the financial report, in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the association's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the committee, as well as evaluating the overall presentation of the financial report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

As it is not practical for an organisation of this type to maintain effective systems of internal control over miscellaneous receipts for donations, subscriptions, fees and other fund raising activities, our audit in relation to funds raised was limited to amounts received.

Opinion

In our opinion, the financial report presents fairly, in all material respects (or gives a true and fair view –refer to the applicable state/territory Act), the financial position of Lake Bolac Bush Nursing Centre as at 30 June 2025 and (of) its financial performance for the year then ended in accordance with the accounting policies described in Note 1 to the financial statements, and the requirements of the Associations Incorporation Reform Act 2012

Basis of Accounting and Restriction on Distribution

Without modifying our opinion, we draw attention to Note 1 to the financial statements, which describes the basis of accounting. The financial report has been prepared to assist Lake Bolac Bush Nursing Centre to meet the requirements of the Associations Incorporation Reform Act 2012. As a result, the financial report may not be suitable for another purpose.

Auditor's signature: Mark Cunningham

Auditor's address: Mulcahy & Co Accounting Services

300B Gillies Street

Wendouree VIC 3355

Dated: 01/09/2025

Statement by Members of the Committee

Lake Bolac Bush Nursing Centre
For the year ended 30 June 2025

In the opinion of the Committee the accompanying accounts:

1. Present fairly the financial position of Lake Bolac Bush Nursing Centre as at 30th June 2025 and the results and cash flows of the Association for the year ended on that date.
2. Have been prepared and presented in accordance with the applicable Australian Accounting Standards.

This statement is made in accordance with a resolution of the committee and is signed for and on behalf of the Committee by:

President: 

Treasurer: 

Dated this day of 2025

PARTNERSHIPS



**Ambulance
Victoria**



Bendigo Bank



Beaufort & Skipton
Health Service

AUSTRALIAN
Clinicalabs



Grampians Region
Palliative Care **Consortium**



Ararat Rural City



Grampians
Community Health



East Grampians
Health Service

improving the health
of our community



**Grampians
Health**



Royal Flying
Doctor Service



Department
of Health



BUSINESS DETAILS

Lake Bolac Bush Nursing Centre Inc.

Incorporation No. A0011732X

ABN: 53 005 882 623

Accreditation to the National Safety and Quality Primary and Community Healthcare Standards achieved through Quality Innovation Performance (QIP) on 14 December, 2023.

ATO endorsements:

Registered Charity

Deductible gift recipient (DGR)

Address:

155 Montgomery Street, Lake Bolac VIC 3351

Contact:

Phone: (03) 5355 8700

Mobile: 0409 959 459

Fax: (03) 5350 2421

Web: www.lbbnc.org.au

Email: lbbnc@lbbnc.org.au

www.facebook.com/lakebolacbnc

Auditors:

The auditors for the 2024-2025 financial year were Mulcahy & Co Accounting Services.





Ph 5355 8700
Fx 5350 2421
www.lbbnc.org.au
lbbnc@lbbnc.org.au
155 Montgomery Street, Lake Bolac 3351